

## *Curriculum vitae (2017)*

1. Family name           CAPUTO
2. First names           Enzo
3. Date of birth         1946
4. Nationality           Italian
5. Education            1968, MSc in Social Sciences, University of Rome  
                              1982, MSc in Development Economics, EHESS, Paris  
                              1987, PhD in Economic analysis and policy, EHESS, Paris

### 6. Languages skills

|            | Reading       | Speaking | Writing |
|------------|---------------|----------|---------|
| Italian    | mother tongue |          |         |
| English    | 5             | 5        | 5       |
| French     | 5             | 5        | 5       |
| Spanish    | 5             | 4        | 4       |
| Portuguese | 4             | 3        | 3       |

### 7. Academic experience

Since 1984 to date, visiting professor in Development Economics in the Universities of Calabria, Firenze, Venezia, Roma and others. 1986-1990: director of the post-graduate course on Economic and Social Development in Africa, at the Istituto Italo-Africano, Rome.

### 8. Present position

Independent consultant.

### 9. Key qualifications

More than 40 year experience with Developing Countries and Regions, in Western and Eastern Europe, Latin America, Africa and Asia. Particular experience in: strategic programming and policy evaluation at country, regional and sectoral level; design and support to implementation of economic policy reform and related measures, mainly in the fields of structural economic reform and poverty reduction, good governance and competition policies, food and agriculture; methodology and evaluation of aid effectiveness and budget support. Methodological skills and strong experience in Project Cycle Management. Capacity in team management, policy advisory and policy dialogue. Full computer skill, in statistics, word processing and communications.

## 10. Professional records, by region

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### Multiregional assignments

Date 2016  
Location Multiregional  
Company PARTICIP / EC contract  
Description Team leader in the study aimed at synthesising the lessons learned from the implementation of the European Consensus for development, from the strategic evaluations carried out by the EC-DEVCO Evaluation Unit (145 Evaluation reports).

Date 2015 - 2016  
Location Multiregional  
Company PARTICIP / EC contract  
Description Team leader in the study aimed at synthesising the lessons learned from the Cotonou Partnership Agreement, from the strategic evaluations carried out by the EC-DEVCO Evaluation Unit (115 evaluation reports).

Date 2014 - 15  
Location Multiregional  
Company PARTICIP / EC contract  
Description Team leader in a support study for the identification and planning of a Performance Based Mechanism in the European Development Fund (EDF). The mechanism should reward country performance in governance and other areas. The challenge is to identify of an adequate theory of change and shape a coherent mechanism. The study will be a base for decision of the EDF committee.

Date 2011-2012  
Location Multiregional  
Company EVA Consortium/EC contract  
Description On behalf of the DAC Steering Group on Budget Support, has coordinated and synthesised the inputs from three pilot applications of the new evaluation methodology called “3 Step approach”, in Mali, Tunisia and Zambia. He has produced a synthesis of the results and a joint methodological note, which have been approved by the DAC Steering Group.

Date 2011-2013  
Location Multiregional  
Company EVA Consortium/EC contract  
Description Team leader of a study aimed at the establishment of an evaluation methodology to assess capacity development results in the cooperation programmes. The study has proposed a new methodology, which is being tested in various countries (Bolivia, Ukraine, Chad and others). The methodology is being considered by various institutions for further development (Council of Europe, World Bank, other bilateral).

Date 2010-2012  
Location Multiregional  
Company EVA Consortium/EC contract  
Description Team leader in a worldwide sectoral evaluation of the EC Employment and Social Inclusion support policies, in the different regions. The works has provided an analytical inventory of the complex programme at regional and national level, has carried out a number of case studies, and has identified strengths and weaknesses of their approach and contents, over a ten year period.

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| Date        | 2007-2008   |
| Location    | Multiregional   |
| Company     | EVA Consortium/EC contract  |
| Description | Team leader in a study aimed at the establishment of a <u>methodology for the evaluation of Budget Support</u> based programmes. The methodology has been called “the 3 Step approach”. It builds on the existing multi-donor practices and has been adopted by the DAC Steering Group on Budget Support to guide joint evaluations.  |
| Date        | 2005-10   |
| Location    | Multiregional   |
| Company     | EVA Consortium/EC contract  |
| Description | Coordinator of the Quality Assurance unit in the <u>EC Regional Evaluation Framework</u> Contract. Responsible for team training and supervision, and methodology development.  |
| Date        | 2005-2008   |
| Location    | Multiregional   |
| Company     | ITAD/EC contract  |
| Description | Advisor for Methodological Support in Aid Delivery Methods, namely: implementation of the <u>Paris Declaration</u> ; review of the guidelines for Policy Support Programmes and Budget Support  |
| Date        | 2004-06   |
| Location    | Multi-country   |
| Company     | DRN/DFID contract   |
| Description | Responsible for methodology, and member of the Synthesis Team in the Joint Evaluation of the efficiency, effectiveness and impact of <u>General Budget Support</u> , a multi-donor evaluation in the framework of the OECD/DAC, managed by DFID.  |
| Date        | 1994-2000   |
| Location    | ACP countries   |
| Company     | DRN/EC contract   |
| Description | Team leader of several studies to enhance the <u>employment policies</u> in the framework of the Structural adjustment programmes. The assignment has regarded six case studies in various regions, the issue of a handbook for policy makers and project designers, and the issue of a policy paper and proposal of communication for the European Commission.   |
| Date        | 1996-1998   |
| Location    | Worldwide   |
| Company     | FAO contract  |
| Description | Advisor to FAO for the formulation and testing of the worldwide <u>food security strategy</u> . Has written the basic texts and has tested the methodology for the establishment of the country programmes.   |
| Date        | 1996  |
| Location    | ACP countries   |
| Company     | DRN (EC contract)   |
| Description | Evaluation of the instruments of the <u>EU-ACP cooperation</u> , since 1960: concept paper based on the study of the sectoral, regional, and country evaluations of the EC-ACP programmes. Such evaluation has been carried out as a contribution to Partnership 2000 initiative. The initiative has been undertaken by the EU member states to review the overall operational and negotiation framework of the EU-ACP cooperation, especially the EDF and the related instruments. |

## Western Europe

Date since 1977 to date  
Location Italy  
Company DRN and others  
Description Participates in different studies and advisory programmes on behalf of Regional and Municipal councils in Italy (Umbria, Toscana, Emilia-Romagna, Marche, LOMBardia and Calabria) on cohesion and local development policies and programmes, with a focus on:  
– medium and long term public investment promotion policies;  
– internationalisation of local enterprises;  
– employment policies in the disadvantaged areas.  
In this context, has developed the Links model (Local and International Networks for Knowledge Sharing), to establish sustainable cooperation and peer to peer exchanges between private enterprises and other institutions in developed and developing areas.

Date 1969-1973  
Location Italy  
Company University of Rome and others  
Description Research experience in development matters in Southern Italy, on:  
– agrarian reform implementation;  
– rural and urban employment;  
– small enterprise promotion;  
– industrialisation policies.

## Central and Eastern Europe and CIS

Date 2017  
Location Pre-Accession countries  
Company ReSPA-EC  
Description Team leader in a methodological study to establish models and tools to build Intervention Logics and adequate set of indicators for budget support programmes in the framework of IPA II.

Date 2017-ongoing  
Location Pre-Accession countries  
Company DAI-EC  
Description Team leader in the Evaluation of IPA II sector approach implementation. The study aims at identifying the added value of sector approach to support strategic development in areas such as Democracy and Governance, Rule of Law and Fundamental Rights, but also Private Sector Development, Transports and Energy, Education and Environment.

Date 2015-2016  
Location Armenia  
Company PARTICIP-EC  
Description Monitoring mission on Budget Support Programme 2011-2016 focused on the implementation of the ENP action plan.

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| Date        | 2010-12   |
| Location    | Albania   |
| Company     | Mountain Areas Development Agency / IFAD  |
| Description | Advisor to the Ministry of Economy and the Ministry of Agriculture on the implementation of the country <u>pre-accession strategies</u> , namely in the areas of regional cohesion and rural development.   |
| Date        | 2007-2008   |
| Location    | Albania   |
| Company     | ADRILINKS/INTERREG  |
| Description | Advisor to the Ministry of Economy and the Ministry of Agriculture on the future application to Albania of the <u>IPA development funds</u> (Regional, Social and Rural Development).<br>Has provided specific advice to MADA in the framework of the EC INTERREG project.  |
| Date        | 2008-2009   |
| Location    | Albania   |
| Company     | FAO   |
| Description | As an external consultant, has coordinated the preparation of the FAO country programme with specific focus on <u>EU pre-accession Rural Development</u> , in the framework of the One-UN.  |
| Date        | 2005-2007   |
| Location    | Kosovo  |
| Company     | Enterplan / DFID contract   |
| Description | Policy and Institutional Advisor, then Coordinator of the external assistance to the Provisional Government of Kosovo for the establishment of the <u>Kosovo Development Strategy and Plan 2007-13 (KDSP-PRSP)</u> . The KDSP process includes the preparation of an overarching long term Vision for Kosovo's development (2020), and a medium term Development Strategy. The latter comprises a macro economic framework and the most important sectoral and cross-cutting strategies. The strategy provides the prioritisation framework and the sectoral plans for the establishment of the MTEF, whose finalisation will allow an important operation of General and Sectoral Budget Support, already agreed upon by the government and major international partners. The KDSP process is being institutionalised to ensure an accountable and effective implementation. |
| Date        | 2005-06   |
| Location    | Russia  |
| Company     | DRN (EC contract)   |
| Description | As member of the quality assurance panel in the Regional Evaluation Framework contract, has been involved in the formulation of the conclusions and recommendations of the <u>Evaluation of the Tacis</u> regional programme. In 2006 (through an EC/ITAD contract), has prepared and tested a specific training course in Moscow on the economic cooperation framework between Russia and the EC.  |
| Date        | 2005-06   |
| Location    | Albania   |
| Company     | Enterplan (DFID contract)   |
| Description | Advisor to the Mountain Areas Development Agency, to enhance the Agency's capacities in view of the establishment <u>EU structural type programmes and funds</u> .  |

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| Date         | 2004-06  |
| Location     | Western Balkans (Croatia, Serbia-Montenegro-Kosovo, FYROM, Bosnia and Herzegovina, Albania)  |
| Company      | DRN (EC contract)  |
| Description  | Team leader in the <u>Study on the Economic and Institutional Reform in the Western Balkans</u> and the Way Forward for the International Assistance. The study has been updated in 2006 and has been submitted to the CARDS Committee for consideration in the framework of the new EC cooperation instruments (ENPI) for the region.   |
| Date         | 2003-04  |
| Location     | Western Balkans (Croatia, Serbia-Montenegro-Kosovo, FYROM, Bosnia and Herzegovina, Albania)  |
| Company      | DRN (EC contract)  |
| Description  | Team leader in the <u>evaluation of the CARDS programme</u> , which is –since 2001– the European programme for Stabilisation and Accession in the region.  |
| Date         | 2004   |
| Location     | Bosnia-Herzegovina, Macedonia and Albania  |
| Company      | DRN (IFAD contract)  |
| Description  | Team leader for the formulation of regional strategies and national programmes, to strengthen farmer access to the market and <u>increase competitiveness while entering the common EU market</u> .  |
| Date:        | 2002-03  |
| Location:    | Albania  |
| Company      | DRN (IFAD contract)  |
| Description: | Team leader for the updating of the IFAD <u>poverty reduction strategy</u> in the mountain areas. The studies aim at identifying investment opportunities in agri-business, particularly agri-tourism, and the related institutional conditions for future development.  |
| Date         | 1999-2003  |
| Location     | Poland   |
| Company      | DRN (EC - FAPA contracts)  |
| Description  | 2002-2003: <u>assessment of the implementation of SAPARD</u> (first structural fund programme for agri-business development in Poland).<br><br>1999-2001: pilot projects for capacity building in rural areas with regard to acquis communautaire and needs of accession of Poland to EU. Contribution to the establishment of the needed capacities and efficient mechanisms for investment project preparation and screening, to adopt the policy and financial instruments provided by the EU for the rural areas in 5 voivodships (regions). |
| Date         | 1998-99  |
| Location     | Russian Federation   |
| Company      | DRN (EC contract)  |
| Description  | Team leader in the <u>evaluation of the EC-TACIS 1991-98</u> country programme in Russia. The evaluation is focused mainly on EU strategies for technical and economic co-operation with Russia.   |
| Date         | 1997   |
| Location     | Georgia  |
| Company      | DRN (EC contract)  |
| Description  | Team leader in the <u>evaluation of the EC-TACIS</u> country programme in Georgia (1993-1997).   |
| Date         | 1996-1998  |

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| Location    | Albania   |
| Company     | DRN (EC-Phare contract)   |
| Description | Co-ordinator of the external backstopping to a <u>Policy advisory unit</u> at the Ministry of agriculture and food; the PAU activity includes strategies and measures to improve Albanian competitiveness in the international agricultural market and to meet the European standards for the establishment of an association agreement.                            |
| Date        | 1995-96   |
| Location    | Poland  |
| Company     | DRN (EC-Phare contract)   |
| Description | Co-ordinator of the <u>Phare programme Training and technical assistance for local leaders</u> in methods, instruments and practice for the preparation of development projects and strategic management, in the Northern regions.  |
| Date        | 1991-95   |
| Location    | Romania   |
| Company     | DRN (World Bank contracts)  |
| Description | In charge of identification, appraisal and monitoring of a World Bank funded project aimed at the establishment of a <u>Private advisory service to new agricultural co-operatives and agri-businesses</u> .  |
| Date        | 1992-95   |
| Location    | Albania   |
| Company     | DRN (FAO contract)  |
| Description | Co-ordinator of the external backstopping activities for a three year technical assistance to the Ministry of agriculture and food: the TA included <u>strategic management, sector review, decentralisation and privatisation of agricultural services</u> .   |
| Date        | 1992-95   |
| Location    | Hungary   |
| Company     | DRN (FAO contract)  |
| Description | Co-ordinator of a Technical Co-operation Project (TCP) aimed at policy review and <u>restructuring of the services of the Ministry of Agriculture</u> in Hungary, including advisory on privatisation and rural employment policies.  |
| Date        | 1989-92   |
| Location    | Russia (Moscow, Ekaterinburg, Kemerovo Regions)   |
| Company     | DRN/CISIA   |
| Description | Team leader in the identification and appraisal of programmes including general policy framework, <u>sub-sectoral policies and priority projects for privatisation and transition to the market in the food and agricultural sector</u> . Most of the projects identified in such a framework have been implemented or are under implementation by TACIS programme. |

## Latin America & Caribbean

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|-------------|--|
| Date        | 2013-14  |
| Location    | Haiti  |
| Company     | PARTICIP / EC contract   |
| Description | Team leader of the EU country programme evaluation in the period 2008-2013. The programme has a strong component of general budget support and a number of sectoral and emergency operations.  |
| Date        | 2010-11  |
| Location    | Regional Latin America   |
| Company     | DRN / EC contract  |
| Description | Advisor in the <u>preparation of the EUROSOCIAL</u> regional programme - phase 2. Has participated in the design of the programme and has been in charge of the preparatory missions in three LA countries.  |
| Date        | 2009   |
| Location    | Regional Central America   |
| Company     | Diputación de Barcelona Contract   |
| Description | Team leader in the <u>evaluation of the support strategy of the Barcelona Province</u> to local governance in Central America. In this context he has drafted a paper on the evaluation methodology for decentralised cooperation programmes.  |
| Date        | 2007-2008  |
| Location    | Regional Latin America   |
| Company     | DRN/EC Contract  |
| Description | Team leader in the interim <u>evaluation of the EUROSOCIAL</u> programme, an inter-institutional programme EU-Latin America, financed by the EU, various EU MS institutions and CEPAL, IADB, and ILO. The programme aims at enhancing the social cohesion contents of the public policies in LA. It focuses five areas (fiscal, labour, justice, health and education policies). The programme involves 18 LA and 10 EU countries. It is worth 40 M€ over 4 years. |
| Date        | 2001-2002  |
| Location    | Regional Latin America (and Asia)  |
| Company     | DRN (EC Contract)  |
| Description | Team leader for the <u>evaluation of the whole Asia and Latin America (ALA) cooperation</u> programme of the European Commission, in the decade 1991-2001. The programme includes both regional and country actions for about height billion Euros. The evaluation has regarded mainly the policy priorities, the impact and the overall management issues. Case studies (including field missions) in LA have regarded Brazil and Nicaragua.                      |
| Date        | 1999-2000  |
| Location    | Argentina  |
| Company     | DRN (EC Contract)  |
| Description | Team leader for the <u>identification and appraisal of a programme aimed at the democratisation of the State</u> , in the field of security forces and judiciaries, with pilot experiences at the level of several states. Programme of 20 MEURO over 5 years.   |
| Date        | 1998-2000  |
| Location    | Bolivia and Peru   |
| Company     | DRN (EC Contract)  |
| Description | Co-ordinator of two Policy analysis units in the two countries, in the framework of the <u>European Food Security Network</u> .  |



Date 1996-98  
Location Haiti  
Company DRN (EC Contract)  
Description Team leader of the evaluation of the EC rehabilitation programme (40 M€), and then co-ordinator of the studies for the preparation of the VIII EDF in the agricultural sector. The programme's amount is 40 MEURO over a 4-year period.

Date 1996-98  
Location Central & South America  
Company DRN (EC contract)  
Description Team leader for the Evaluation of EC regional Co-operation in Central and South America. A particular attention was given to the regional markets and the regional integration programmes supported by EC (especially Mercosur).

Date 1996-97  
Location Chile  
Company DRN (EC contract)  
Description Team leader for the identification and appraisal of a regional programme on decentralisation, aimed at enhancing local governments' capacity in strategic management. The programme has been financed by Chile and EC over 4 years for an amount of 25 Million US\$ and regards the region of Coquimbo.

Date 1993-95  
Location Brazil  
Company FAO  
Description In charge of the technical backstopping to several land reform areas in the state of Sao Paulo. The backstopping included farming systems' analysis and the proposal of self-sustained services; processing micro-projects; improved marketing towards the urban areas.

Date 1980-1990  
Location Various countries  
Company Various international organisations (UNDP, FAO, UNDCP, others)  
Description Team leader in various regional and country programmes with a particular focus on agricultural development and agri-business.

## Mediterranean region

Date 2008-2011  
Location Tunisia  
Company EVA Consortium/EC Contract  
Description Team leader in the two parallel evaluations of: (i) the European Country Programme over the period 1995-2008; and (ii) the Budget Support Operations carried out in the same period in collaboration with the World Bank and the African Development Bank. The programmes under evaluation represent an amount of almost 1 billion Euros and have been established to support the EU-Tunisia Association Agreement.

Date 2003  
Location Algeria  
Company UNCTAD  
Description Team leader for the investment policy review in the food and agricultural sector. The study has considered opportunities and constraints for investment, particularly in agro-processing, in the framework of the new trade agreements with the EU and the access to WTO.

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| Date        | 2000  |
| Location    | Lebanon   |
| Company     | DRN (EC contract)   |
| Description | The purpose of the study was to conduct a survey of the needs of South Lebanon so as to map out a <u>Plan of Action for rehabilitation and development</u> , to be considered for quick funding by the EU following Israeli withdrawal. |

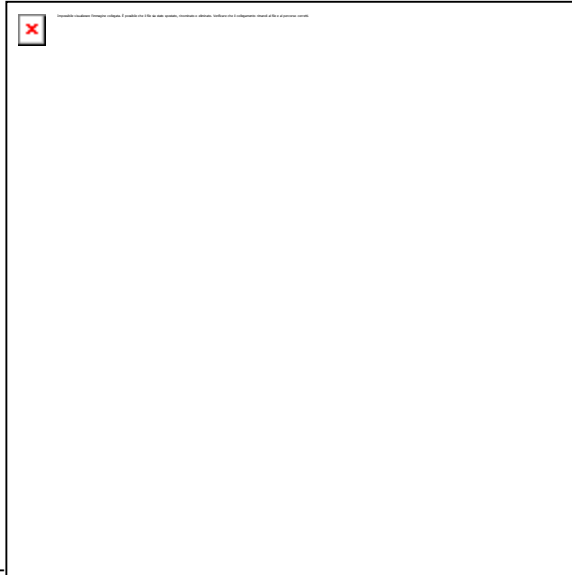
## Sub-Saharan Africa

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| Date        | 2017-ongoing  |
| Location    | Africa continental  |
| Company     | PARTICIP / AfDB contract  |
| Description | Quality control and methodological support for the Evaluation of AfDB Policy lending (Budget Support) operations.   |
| Date        | 2016-17   |
| Location    | Côte d'Ivoire   |
| Company     | PARTICIP / EC contract  |
| Description | Quality control and methodological support for the Evaluation of the EU country programme in Côte d'Ivoire, over the last ten years, including a comprehensive reconstruction, peace building and development intervention.   |
| Date        | 2015-16   |
| Location    | Burkina Faso  |
| Company     | PARTICIP / EC contract  |
| Description | Team leader in the <u>evaluation of budget support</u> over the period 2009-2014. Nine BS providers (World Bank, ADB, EU, France, Germany, Denmark, Sweden, Dutch, Switzerland) will be involved in the evaluation, with the IMF as an observer. The focus will be on macro and growth policy results, namely in terms of poverty reduction, and on health and water & sanitation..         |
| Date        | 2014-15   |
| Location    | Uganda  |
| Company     | PARTICIP / EC contract  |
| Description | Co-team leader in the joint World Bank-IEG/EU <u>evaluation of budget support</u> provided by World Bank, DFID, EU, Irish, Denmark and other donors, over the last decade. The amount of funds provided is more than 1 billion US\$, including GBS and SBS. The evaluation is an application of the 3 Step methodology supported by DAC and is carried out jointly with the World Bank IEG. |
| Date        | 2012-13   |
| Location    | South Africa  |
| Company     | PARTICIP / EC contract  |
| Description | Team leader in the <u>evaluation of EC budget support</u> over the last decade. EC has provided almost 700 million Euros of sectoral budget support since 2000 in various sectors to support policy innovation against inequalities and poverty. The evaluation is an application of the newly endorsed 3 Step methodology.   |
| Date        | 2008-2009   |
| Location    | Togo  |
| Company     | DRN / EC contract   |
| Description | Chief advisor to the Government of Togo in the preparation of the Donor Conference on the Economic and Political recovery process in the country and the need for aligned and coordinated aid. Has helped the government in the <u>preparation of general and sectoral strategies and the identification of key steps to become eligible for budget support.</u>                            |

Date 2008-2009  
 Location East and Southern Africa  
 Company EVA Consortium (EC Contract)  
 Description Team leader in the evaluation of the EC (VIII and IX EDF) regional programme for the ESA-IO region. The programme includes COMESA, IGAD, EAC and IOC, and covers several main sectors, such as: regional integration and trade, infrastructure networks, natural resource management, and conflict management.

Date 2000-2002  
 Location Nigeria

Company  
 Description



DRN- EC contract

Team leader for the identification of the EC funded country programme in Nigeria. The study in its three phases has cost 2.5 MEuros and has involved more than fifty experts, consultations with thousands of people, visits to all the 36 states of Nigeria, and an in depth state selection process. The country programme identified and detailed at operational level is worth 700 MEuros. The objective of this multi-sector study has been to define and prioritise the criteria for optimal decision-making and to formulate recommendations for the choice of focal sectors and of programmes to be funded under the 8th EDF. The programme has included testing Budget Support at decentralised (state) level.

Date 1998-99  
 Location Uganda  
 Company University of Birmingham-DFID contract  
 Description In charge of the evaluation of the DFID "Programme Aid" (Budget Support) to Uganda. DFID Programme Aid to Uganda has been about 300 MUS\$ in the period 1987-97. The study is part of a global evaluation of the DFID poverty impact, with 4 case studies: Uganda, Zambia, Mozambique and India.

Date 1998  
 Location Ethiopia  
 Company Istituto per l'Africa e l'Oriente  
 Description Has identified the Food security programme of the Ethio-Italian cooperation programme. Food security is the main sector for Ethio-Italian cooperation and presently includes projects for more than 30 MUS\$ per year.

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| Date        | 1997-99  |
| Location    | CILSS countries  |
| Company     | CILSS contract   |
| Description | Coordinator of a research on the current <u>changes in the farming systems</u> , in the most dynamic agricultural areas in the sahelian countries, aimed at the establishment of suitable policies to enhance their performance.   |
| Date        | 1994-97  |
| Location    | regional West and Central Africa   |
| Company     | DRN (EC contract)  |
| Description | Co-ordinator of the team in charge of the Preparatory <u>studies for the promotion of a regional grain market in West Africa</u> . The team included: the FSG (University of Oxford); IRAM (Montpellier); and 11 West African research institutions and/or consulting companies. The studies are carried out in the framework of the Conférence des Ministres de l'Agriculture de l'Afrique Occidentale et Centrale (CMA-AOC). They include 19 countries. Beside a large analytical output, the studies have produced a strategy and a plan of action, which has been adopted by the CMA-AOC and sponsored by EC. A first phase of about 20 Million ECU is about to start. |
| Date        | 1995-97  |
| Location    | regional West Africa   |
| Company     | DRN (EC contract)  |
| Description | Co-ordinator of the team in charge of the <u>Evaluation of the overall Regional Programme</u> of the European Union, since 1975. The team included: FSG (University of Oxford); CEAN (University of Bordeaux); IRAM (Montpellier) and a network of WA institutions (from Ghana, Senegal, Mali and Burkina Faso). The global evaluation has completed a first phase and is now entering in a further stage. A particular methodology has been established to handle about 350 project titles, in different sectors and areas.   |
| Date        | 1994-95  |
| Location    | Ghana  |
| Company     | DRN (EC contract)  |
| Description | Co-ordinator of two teams for the evaluation of: (a) EC <u>support to structural adjustment</u> (Budget Support) in Ghana; and (b) STABEX transfers to Ghana. The work has been carried out in collaboration with the Ghanaian Institute of Economic Affairs. The relevant studies included: macro-economic analyses; evaluation of private sector performance; cocoa economy analysis and evaluation of the sector adjustment programme; evaluation of the programmes' impact on the poor, including gender analysis.   |
| Date        | 1993-94  |
| Location    | Ghana  |
| Company     | DRN (EC contract)  |
| Description | Team leader in a policy study on enhancing <u>State Owned Enterprises' privatisation</u> in Ghana and enabling the participation of Ghanaian entrepreneurs. The study has proposed a review of the privatisation policy and instruments, including: the participation of merchant banks; the establishment of a privatisation fund to speed up sales; and a management fund to support restructuring of the privatised companies. Such a proposal has been approved and adopted by the parties involved (Gvt of Ghana, World Bank and EC).   |

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| Date        | 1987-91  |
| Location    | Rome and Ethiopia  |
| Company     | Istituto Italo-Africano  |
| Description | <p><u>Co-ordinator of the Centre for Ethiopian Development Studies</u> in the Istituto Italo-Africano (1986-1991). In this quality he has co-ordinated a number of development researches in Ethiopia, including:</p> <ul style="list-style-type: none"> <li>• assessment of state farms' sector and recommendations for the establishment of a privatisation programme;</li> <li>• evaluation of PADEP and proposal of a specific innovative PADEP in Arssi and Bale regions, including: grassroots participation in planning and management; identification of agricultural and non agricultural micro-projects, supported by farmers groups and voluntary associations;</li> <li>• surveys and programme identification in the SME sector;</li> <li>• analysis of the agricultural price and marketing policies and recommendations towards the establishment of a private-based incentive framework in agriculture.</li> </ul> |
| Date        | 1990   |
| Location    | Guinea   |
| Company     | World Bank   |
| Description | In charge of the <u>review of Food security policies</u> in Guinea in the framework of the structural adjustment programme. The relevant studies included agricultural policies (especially in the rice sector) to increase national availability of food and social policies to improve access to food by the poor.   |
| Date        | 1989-90  |
| Location    | IGADD - Djibouti   |
| Company     | Agorà 2000 (EC contract)   |
| Description | Special adviser to EC, on <u>setting up an Inter-government Food Security Strategy</u> and the related Plan of Action, in IGADD Sub-region.  |
| Date        | 1986-90  |
| Location    | CILSS - Rome and Ouagadougou   |
| Company     | Istituto Italo-Africano  |
| Description | <u>Co-ordinator of the Centre for Sahelian Development Studies</u> . In this quality he has: established a Research and documentation centre on the Sahelian sub-region; directed several researches in Collaboration with the CILSS, including rural financial markets in Southern Senegal and Food consumption in Niamey; directed a post-graduate training course and the related scholarships.   |
| Date        | 1989   |
| Location    | Washington and Bologna   |
| Company     | World Bank   |
| Description | Special advisor to the World Bank (EDI) on <u>Small Enterprise Promotion and the Role of Local governments</u> . Has coordinated a team for the preparation of two EDI workshops, in Bologna, on Strengthening local development management in Africa. In this framework has written a paper on the mentioned subject and has participated in editing the final strategic and training material.   |
| Date        | 1987   |
| Location    | Cameroon   |
| Company     | EC   |
| Description | Coordinator of the mission aimed at reviewing the <u>development plans in the Bénouhé valley</u> , to enhance small and micro-irrigation and discuss appropriate institutional arrangements for farmers' settlement and management in the large irrigation schemes.  |

|             |  |
|-------------|--|
| Date        | 1984-87  |
| Location    | Rome - Sahel   |
| Company     | FAO  |
| Description | In charge of monitoring and ongoing evaluation of two large (about 40 MUS\$ each) rural <u>development programmes in the Sahel</u> : Centre-East in Burkina Faso and Keita in Niger.   |
| Date        | 1987   |
| Location    | Zimbabwe   |
| Company     | FAO  |
| Description | Team leader in the evaluation of two <u>mechanisation schemes in poor rural areas</u> (Central Mashonaland).   |
| Date        | 1985-86  |
| Location    | Ethiopia   |
| Company     | UNDP   |
| Description | Team leader in the identification of a <u>small scale irrigation development programme in Wollo and Hararge in Ethiopia</u> . The programme regarded about 40 irrigation schemes, including new farmer organisation modalities for self-management of the schemes and marketing.   |
| Date        | 1984   |
| Location    | Niger  |
| Company     | FAO  |
| Description | Team leader in the preparation of a <u>large rural development programme in the area of Keita</u> . The project included community based land management through labour intensive techniques and support to the rural micro-enterprises.   |
| Date        | 1983-4   |
| Location    | Senegal  |
| Company     | Istituto Italo-Africano  |
| Description | Team leader in the preparation of a <u>large rural development programme (about 50 MUS\$) in the Medium Casamance</u> . The project included: an innovative approach to the creation of sustainable agricultural extension services; support to the rural micro-enterprises, through a <u>connection between formal and informal credit systems</u> ; the establishment of a new infrastructure network. |
| Date        | 1981-83  |
| Location    | Zimbabwe   |
| Company     | Technosynthesis spa (Italian Cooperation)  |
| Description | Team Leader in <u>identification, appraisal, monitoring and evaluation of agricultural and rural development policies and projects</u> , in Manicaland region.   |
| Date        | 1978-80  |
| Location    | Mozambique   |
| Company     | Technosynthesis spa (Italian Cooperation)  |
| Description | Team Leader in identification and appraisal of <u>agricultural and rural development policies and projects</u> , in Lishinga region.   |
| Date        | 1975-78  |
| Location    | Togo   |
| Company     | Technosynthesis spa (Italian Cooperation)  |
| Description | Long-term technical assistance: team leader of a <u>Technical Advisory Unit at the Ministry of Planning</u> in Togo.   |

## Asia

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|             |   |
|-------------|---|
| Date        | 2017 ongoing  |
| Location    | Cambodia  |
| Company     | Mokoro (EC Contract)  |
| Description | Quality control and methodological support in the <u>Evaluation of sector budget support (SBS) in the education sector in Cambodia</u> , over the last 6 years. |

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|-------------|--|
| Date        | 2001-2002  |
| Location    | Regional Asia (and Latin America)  |
| Company     | DRN (EC Contract)  |
| Description | Team leader for <u>the evaluation of the whole Asia and Latin America (ALA) cooperation programme of the European Union</u> , in the decade 1991-2001. The programme includes both regional and country actions for about eight billion Euros. The evaluation has regarded mainly the policy priorities, the impact and the overall management issues. Case studies (including field missions) in Asia have regarded India and Thailand. |

|             |   |
|-------------|---|
| Date        | 1988-1991   |
| Location    | Philippines   |
| Company     | FAO contract  |
| Description | Team leader and then external advisor for <u>FAO support to the Philippine government for the implementation of the Comprehensive Agrarian Reform Programme (CARP)</u> : the most significant global agrarian reform programme in the country in the last 30 years. |

|             |  |
|-------------|--|
| Date        | since 1980   |
| Location    | Various countries and regions  |
| Company     | Various International Organisation (World Bank, FAO, EC)   |
| Description | Advisor and/or Mission leader in <u>several policy reform programmes</u> , such as the WB led Transmigration Programme-2 in Indonesia, the FAO Food Security worldwide programme, etc. |

### 11. Publications

see list attached